



Department of Energy

Washington, DC 20585

November 1, 2001

MEMORANDUM FOR DISTRIBUTION

FROM: JOHN A. GORDON, UNDER SECRETARY
NATIONAL NUCLEAR SECURITY ADMINISTRATION

ROBERT G. CARD, UNDER SECRETARY
OFFICE OF ENERGY, SCIENCE AND ENVIRONMENT

SUBJECT: Executive Safety Conference December 11-12, 2001, in
Washington, D.C.

This administration strongly endorses the Department's integrated safety management (ISM) policy as the foundation for our safety management strategy. Now that the policy has been declared implemented across the complex, we are asking all Heads of Departmental Elements and contractor managers to join us here in our Nation's Capital on December 11-12, 2001, for the Executive Safety Conference. Hotel information will be sent separately.

The central theme of our conference will be "Taking ISM to the Next Level." We recognize and appreciate the significant effort that has gone into establishing and implementing the policy and the resulting contribution to protecting our workers, the public, and the environment; and to reducing accidents, events, and near-misses. Most of us would acknowledge, however, that taking ISM to the next level is critical to public risk reduction (mission); elimination of unnecessary work; and excellence in safety, security, and environmental management.

We have asked two senior executives from the commercial nuclear industry to join us at the conference to share their approach, experience, and successes in safety management. Mr. James P. O'Hanlon, President and Chief Operating Officer of Dominion Generation, will speak to industry models for safety management. Dr. Richard Meserve, Chairman of the Nuclear Regulatory Commission, will speak to the Nuclear Regulatory Commission's revised approach to safety management and regulation. John T. Conway, Chairman, and Joseph J. DiNunno, Board Member, of the Defense Nuclear Facilities Safety Board, will speak on the Board's ISM perspective and strategy. We welcome these distinguished speakers and look forward to their contribution to the Department of Energy's (DOE) safety management strategy.

Taking ISM to the next level and achieving maximum value from the policy require identifying and removing any remaining barriers to success. We have listened to our DOE and contractor line managers and staff and plan to address remaining barriers in our conference breakout sessions.

We want to thank each of you in advance for your support of this executive conference and the path forward that will result. We believe that a more collaborative and synergistic management approach is critical to achieving the next level in ISM, and to establishing a complex-wide safety management strategy that will endure.

Attachment



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